

TABLE OF CONTENTS

| | |
|---|------------|
| TABLE OF CONTENTS | 1 |
| MESSAGE FROM SECRETARY DONOVAN..... | 3 |
| SECTION 1: MANAGEMENT'S DISCUSSION AND ANALYSIS..... | 7 |
| MISSION, ORGANIZATION, AND MAJOR PROGRAM ACTIVITIES | 7 |
| HUD ORGANIZATION AND REPORTING STRUCTURE..... | 10 |
| HUD'S STRATEGIC FRAMEWORK..... | 14 |
| FY 2009 PERFORMANCE OVERVIEW..... | 16 |
| GOAL A: INCREASE HOMEOWNERSHIP OPPORTUNITIES..... | 17 |
| GOAL B: PROMOTE DECENT AFFORDABLE HOUSING | 21 |
| GOAL C: STRENGTHEN COMMUNITIES..... | 28 |
| GOAL D: ENSURE EQUAL OPPORTUNITY IN HOUSING..... | 32 |
| GOAL E: EMBRACE HIGH STANDARDS OF ETHICS, MANAGEMENT, AND ACCOUNTABILITY | 35 |
| GOAL F: PROMOTE PARTICIPATION OF FAITH-BASED AND COMMUNITY ORGANIZATIONS | 38 |
| THE RECOVERY ACT | 40 |
| ANALYSIS OF FINANCIAL CONDITION AND RESULTS | 44 |
| MANAGEMENT ASSURANCES | 55 |
| IMPROPER PAYMENTS INFORMATION ACT | 59 |
| DATA RELEVANCE AND RELIABILITY | 59 |
| SECTION 2: PERFORMANCE INFORMATION..... | 60 |
| SUMMARY OF HUD'S PERFORMANCE ACTIVITIES | 60 |
| RESOURCES SUPPORTING HUD'S MISSION..... | 66 |
| PROGRAM EVALUATIONS AND RESEARCH | 84 |
| GOAL A: INCREASE HOMEOWNERSHIP OPPORTUNITIES | 90 |
| GOAL B: PROMOTE DECENT AFFORDABLE HOUSING | 118 |
| GOAL C: STRENGTHEN COMMUNITIES | 154 |
| GOAL D: ENSURE EQUAL OPPORTUNITY IN HOUSING | 180 |
| GOAL E: EMBRACE HIGH STANDARDS OF ETHICS, MANAGEMENT, AND ACCOUNTABILITY | 187 |

HUD FY 2009 Performance and Accountability Report

Table of Contents

| | |
|---|------------|
| GOAL F: PROMOTE PARTICIPATION OF FAITH-BASED AND COMMUNITY ORGANIZATIONS | 214 |
| SECTION 3: FINANCIAL INFORMATION | 220 |
| MESSAGE FROM THE ACTING DEPUTY CHIEF FINANCIAL OFFICER | 220 |
| FINANCIAL STATEMENTS | 222 |
| NOTES TO FINANCIAL STATEMENTS | 228 |
| REQUIRED SUPPLEMENTARY STEWARDSHIP INFORMATION..... | 285 |
| REQUIRED SUPPLEMENTARY INFORMATION | 292 |
| INDEPENDENT AUDITOR'S REPORT | 299 |
| SECRETARY'S AUDIT RESOLUTION REPORT TO CONGRESS | 311 |
| DELINQUENT DEBT COLLECTION..... | 315 |
| SECTION 4: OTHER ACCOMPANYING INFORMATION..... | 317 |
| MANAGEMENT AND PERFORMANCE CHALLENGES | 317 |
| SUMMARY OF FINANCIAL STATEMENT AUDIT AND MANAGEMENT ASSURANCES | 339 |
| IMPROPER PAYMENTS INFORMATION ACT REPORTING DETAILS | 341 |
| HUD ASSISTED HOUSING UNITS BY PROGRAM | 349 |
| COMPLIANCE STATUS OF FINANCIAL MANAGEMENT SYSTEMS | 350 |
| APPENDIX | |
| GLOSSARY OF ACRONYMS | 351 |
| TABLE OF WEBSITES | 352 |