

California

The **Community Redevelopment Agency of the City of Los Angeles** will be awarded **\$2,250,000**. The Northeast Los Angeles (NELA) Collaborative will bring together the Community Redevelopment Agency of the City of Los Angeles, the Department of City Planning, and the Department of Transportation to create an implementation strategy for the redevelopment of 2,200 acres of the Glendale Narrows portion of the Los Angeles River, guided by the policy and vision of the 2007 LA River Revitalization Master Plan. This effort will include updating the 1990s NELA community plan to include consideration of land use, especially industrial and commercial zoning refinement, creation of integrated mobility hubs to support carpooling, bicycle use, and light rail ridership, perform a feasibility study for the creation of a regional food hub, and convene a working group of business leaders and workforce development professionals to oversee a needs assessment and develop training curricula for workforce development. The project will focus on proactive outreach to communities who would not normally participate in the planning process.

Anticipated Project Benefits:

- The grant will allow the NELA Collaborative to develop a technology tool that measures the benefits of redevelopment.
- Grow key sectors, create localized family-supporting jobs, support small businesses, bolster regional food security.

Project Highlights:

- **INCREASE PUBLIC ENGAGEMENT:** The project will focus on proactive outreach to disadvantaged and minority communities who would not normally participate in the planning process.
- **REDUCE REGULATORY BARRIERS:** Conduct a community plan update, including industrial and commercial zoning refinement.

Funding Amount: \$2,250,000

Core Partners: LA Department of City Planning, LA Department of Transportation, Workforce Investment Board, Worker Education & Resource Center, the Urban and Environmental Policy Institute at Occidental College, and the Metamorphosis Project at the University of Southern California

HUD Region: IX

The **City of Santa Monica** will be awarded **\$652,500**. Santa Monica will develop a master plan to transform 140 acres of industrial land into a transit-oriented, mixed-use neighborhood that features affordable, workforce, and market-rate housing, creative arts employment and exhibition, performance and incubator space, strong connections to light rail and bus transit, bicycle and pedestrian connections, new parks and public space, and upgraded and expanded infrastructure. The master plan is a critical component of the citywide vision to integrate land use and transportation to achieve reduced greenhouse gas emissions, reduce per capita vehicle miles traveled, and create a sustainable local community. The master plan will connect the Bergamot Station, Transit Village, and Mixed-Use Creative District to the new Exposition Light Rail, which will connect Santa Monica to the densely populated Los Angeles Westside, including Culver City, West Los Angeles, and Downtown Los Angeles.

Anticipated Project Benefits:

- The grant will cause a significant shift in mode shares away from automobiles, decreasing vehicle miles travelled and increasing transit ridership.
- The grant will increase the supply of affordable housing, with a goal of a 40/60 commercial/residential ratio in one sub-area and a 50/50 ratio in another.
- Increasing commercial activity in the area will increase tax receipts as well as walkability.

Project Highlights:

- **CREATION OF LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The project would create a Transit-Oriented Development that puts affordable housing close to amenities and connects different travel modes.
- **EXPAND TRANSPORTATION OPTIONS:** Besides preparing the way for a new transit station, this project would make transportation accessible to the geographically isolated Pico neighborhoods.
- **STRENGTHEN LOCAL ECONOMIES:** the development will highlight the area's growing reputation as a dynamic creative arts district, leveraging it to draw more employers and shoppers to the area.

Funding Amount: \$652,500

Core Partners: Pico Neighborhood Association, Pico Improvement Organization, Santa Monica City Arts Commission

HUD Region: IX

Colorado

The **City & County of Denver Community Planning and Development** will be awarded **\$2,953,372**. The *Denver TOD Program - Strategic Implementation* will support construction of Denver's scheduled 2013 opening of the West Corridor light rail line by integrating housing and commercial development with transportation planning. The Grant funds will be used to implement Transit-Oriented Development programs, including a comprehensive, multi-modal plan for future nearby transit stations and high frequency bus corridors. The planning process will include affordable housing land banking, station area plan implementation, preliminary design, and public outreach. The partnership between Denver, the Urban Land Conservancy, Enterprise Community Partners, and private investors created a \$15 million development fund to support the affordable housing land banking.

Anticipated Project Benefits

- Increase transportation options and expand modal split between transit, bicycling, walking and personal automobile travel.
- Increase supply of affordable housing units near west side transit stations from 1,400 units to 3,000 units.
- Enable the creation of 55 acres of infill development potential within the Federal station area and adjacent to two major bus corridors.
- Public outreach methods will creatively engage 2,000 plan stakeholders including low income and non-English speaking residents.

Project Highlights

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The TOD Strategic Implementation Program will expand permanent affordable housing and multi-modal connectivity along Denver's new transit corridor expected to see dramatic growth in the next two decades.
- **PRESERVE CULTURAL AND NATURAL ASSETS:** The project will leverage Denver's investment in transit to enhance existing neighborhoods, and enable the preservation, creation or improvement of open space, including five acres of parks within one-half mile of transit.

Funding Amount: \$2,953,372

Core Partners: Office of Economic Development, Enterprise Community Partners, Inc., Enterprise Community Loan Fund, Inc., the Urban Land Conservancy, Housing Authority of the City and County of Denver

HUD Region: VIII

The **Colorado Department of Local Affairs** will be awarded **\$1,831,965**. The *Colorado Sustainable Main Streets Initiative* will help three smaller Colorado communities pursue a unique joint planning initiative to redevelop their downtowns and overcome barriers of aging infrastructure. Plans will cover: pedestrian-friendly and transit-oriented development; historic preservation; arts and culture; land use changes; energy efficiency; downtown revitalization; affordable housing; land acquisition; and the design and engineering of transportation projects. Grant dollars will be targeted to planning the renewal, renovation, reconstruction and reconfiguration of properties to produce a sustainable future in small, agricultural communities.

Anticipated Project Benefits

- Create final design and specifications for historic building conversion to affordable housing.
- Successful planning for energy efficiency, walkability, and interconnectivity of transportation, and mixed use development.
- Environmental benefits, such as reduction of greenhouse gas and criteria pollutant emissions.

Project Highlights

- **INCREASE PUBLIC ENGAGEMENT:** Increased participation and decision-making in development and implementation of the plan, code and development strategy by populations traditionally marginalized in public planning processes.
- **RURAL AND SMALL TOWN DEVELOPMENT:** Joint planning and peer network will assist rural communities in sharing successes and developing transportation choice and affordable housing while strengthening the historic and cultural downtowns.

Funding Amount: \$1,281,965

Core Partners: Five Points, Fowler, Monte Vista, City of Rifle, Colorado Creative Industries, Colorado Dept. of Public Health and Environment, American Planning Association, Colorado Chapter, State Historic Fund, Department of Health Care and Public Financing

HUD Region: VIII

Connecticut

The **Connecticut Department of Economic and Community Development** will be awarded **\$2,000,000**. DECD and its partners will use the grant to develop a Master Plan for two mixed-use and Transit-Oriented Development (TOD) redevelopment projects on existing developed sites adjacent to the Union Train Station in New Haven. A phased implementation plan will include a relocation plan, a citizen participation plan, a financial feasibility analysis, and market studies. A new TOD zoning code and regulations will be established for the Meriden AMTRAK and New Haven Union and State Street Train Station areas. The funding will also enable the acquisition of properties for future affordable housing and mixed-use development in the Meriden AMTRAK Train Station area.

Anticipated Project Benefits:

- This project will increase the proportion of low- and very low-income families living close to transit and increase overall transit ridership.
- The project would increase the number of jobs while converting brownfields in the redevelopment area to economically productive space, which will increase the tax base of station-area municipalities.

Project Highlights:

- ENVIRONMENTAL STEWARDSHIP: This grant will enable the cities along the New Haven-Hartford-Springfield rail corridor to remediate brownfields, increase the number of LEED-certified housing units, and decrease their carbon footprints through decreasing congestion and increasing walking.
- REDUCE REGULATORY BARRIERS: Cities will develop and adopt new zoning codes, regulations and incentives for project areas that promote and encourage pedestrian friendly, compact, mixed-uses in the TOD district.

Funding Amount: \$2,000,000
Core Partners: City of Meriden, City of New Haven
HUD Region: I

District of Columbia

The **DC Department of Housing and Community Development** will be awarded **\$3,000,000**. This project will enhance inter-agency coordination and complement planned investment in the Congress Heights/Historic Anacostia/St. Elizabeths (CHASE) area by ensuring that the needs of Historic Anacostia are explicitly addressed as redevelopment enhances the livability of the neighborhood and the economic opportunities of its residents. The grant will support affordable homeownership and low-cost rental options for lower-income and senior households with an innovative homeownership sustainability fund and by expanding a range of services available to Historic Anacostia through DHCD's existing Unified Fund. DHCD will develop an economic development implementation plan to rehabilitate and promote the area's historic commercial core and support the area's aspiring entrepreneurs and residents seeking employment. Finally, DHCD will conduct a community engagement campaign to ensure that residents lead the planning process to shape redevelopment.

Anticipated Project Benefits:

- The project will increase the number of low- and moderate-income homeowners in the area, while providing them aid for rehabilitation.
- The number of affordable rental units will be increased through the subsidized rehabilitation of multi-family homes and the acquisition by DHCD of vacant and abandoned properties for use as rental housing.
- The grant will also lead to increased aid to local small businesses owners and increased availability of job training for residents.

Project Highlights:

- **STRENGTHEN LOCAL ECONOMIES:** The grant will allow the DC DHCD to focus on the economic growth of the CHASE area by assisting local workers in attaining new job skills and local entrepreneurs establish their businesses.
- **FOSTER COMMUNITY REVITALIZATION:** The grant will enable DHCD shore up local homeownership and promote the rehabilitation of historic buildings and rental properties to increase the quality of the local housing stock.

Funding Amount: \$3,000,000
Core Partners: National Community Reinvestment Coalition
HUD Region: III

Florida

The **City of Tampa** will be awarded **\$1,181,250**. Tampa will develop a detailed corridor master plan for the Nebraska-Hillsborough Avenue Primary Transit Corridor. The plan will include a detailed station area plan for the High Speed Rail Station, scheduled to begin construction by the end of 2013 and in operation by 2015. Tampa will use a comprehensive design approach for the entire corridor to promote efficiency and functionality, and to better define a unique and distinctive sense of place.

Anticipated Project Benefits:

- The project will reduce vehicle miles travelled and change transit mode shares, reduce energy usage and increase the number of electric car charging stations.
- The project will increase the coverage of the bicycle and pedestrian networks.
- The plan will increase densities and increase permits for new residential and commercial construction in the corridor, which will be helped by a concurrent reduction in the number steps in, and length of, the permit review process.

Project Highlights:

- **EXPAND TRANSPORTATION OPTIONS:** The plan will plan transit nodes, and expand walking, bicycling and electric cars as viable transportation options.
- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The project will develop housing strategies that encourage mixed-income housing opportunities in close proximity to the station, with emphasis on infill development.

- **PRESERVE CULTURAL AND NATURAL ASSETS:** The plan will preserve existing neighborhoods and protect the character of historic areas.

Funding Amount: \$1,181,250

Core Partners: Hillsborough Area Regional Transit Authority, Corporations to Develop Communities of Tampa, Inc., David A Straz Jr. Center for the Performing Arts, Urban Charette, Tampa Bay Regional Planning Council, Arts Council Hillsborough County, V.M. Ybor Neighborhood Association, Tampa Theatre Foundation, Tampa Downtown Partnership, East Ybor Historic and Civic Association, Inc., University of South Florida College of the Arts

HUD Region: IV

Georgia

Augusta-Richmond County will be awarded **\$1,802,076**. The *Augusta Sustainable Development Implementation Program* will help plan the redevelopment of the Priority Development Corridor, a 4.5-mile north-south “spine” in the core of Augusta. The project will include the creation of an implementation program for a multi-modal transportation corridor; a revision of current codes to facilitate vibrant, mixed-use, mixed-income development; and a plan for green, affordable housing in a section of Georgia’s second-largest city.

Anticipated Project Benefits

- Program recommendations will focus on connectivity, infill development, multi-modal transportation, affordable housing and local market creation in a corridor that has been a historic barrier.
- The project supports equitable and affordable housing on 1,100 acres in two neighboring urban neighborhoods, with a focus on providing energy and water utility cost savings for residents through development and adoption of green building overlay district.
- Apply context sensitive solutions, in coordination with Georgia DOT on 15th Street Corridor.

Project Highlights

- **EXPAND TRANSPORTATION OPTIONS:** Implementation plan creates greater connectivity along the corridor for all modes of transportation.
- **REDUCE REGULATORY BARRIERS:** Develop a green building policy for affordable housing construction in the Corridor including standards and incentives for energy efficiency, water conservation, indoor air quality, waste recycling and other sustainability measures.
- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Develop a comprehensive land acquisition plan for the corridor to support long-term affordable housing and mixed-income development.

Funding Amount: \$1,802,076

Core Partners: City of Augusta, Augusta-Richmond County Planning Commission, Augusta Tomorrow, Inc., Augusta State University

HUD Region: IV

Hawaii

The **City and County of Honolulu** will be awarded **\$2,383,424**. Honolulu will develop and implement a Transit-Oriented Housing Strategy around a new rail transit system in the urban core in order to maintain and promote housing for low- and moderate-income families. The project will bring together city, county and state officials and public, non-profit and private partners. Honolulu will create a strategic plan to guide an analysis of existing and proposed policy tools to determine which are the most useful for overcoming the challenges of high costs to preserve affordable and workforce housing units. The group will study the need, feasibility, and mechanisms for creating a Transit-Oriented Development housing fund with a new dedicated public revenue source. Project staff will draft and submit the requisite bills and resolutions for each recommended policy that requires legislative approval. The City will then lead a catalytic demonstration project using the newly adopted tools and in partnership with the private sector.

Anticipated Project Benefits:

- Increase in the number of affordable/workforce housing units proposed for development or rehabilitation within the Honolulu Rail Corridor and decrease in the time needed for the entitlement and permitting processes for housing projects.
- A decrease in the number of households spending more than 45% of income on combined housing and transportation costs.
- Increase in infill development and investment along the rail corridor.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** Project will create new zoning, parking and development regulations that streamline the transit-oriented development process while incentivizing production of affordable housing units.
- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Ensure that housing with access to transit is inclusive and accessible to a broad cross-section of the community.

Funding Amount: \$2,383,424

Core Partners: Hawaii Housing Alliance, Kamehameha Schools, Trust for Public Land, Oahu Land Trust, Urban Land Institute, Hawaii Community Development Authority

HUD Region: X

Illinois

The **South Suburban Mayors and Managers Association (SSMMA)** will be awarded **\$2,351,848**. The grant will fund a redevelopment plan in order to foster job growth in industries along the region's well-established freight rail network while stimulating residential development along existing transit systems. Residents will enjoy the conveniences of walkable neighborhoods and savings from reduced transportation costs. A multijurisdictional strategy, known as the Chicago Southland Green TIME (Transit, Intermodal, Manufacturing, Environment) Zone, will allow older communities to leverage established rail infrastructure and a rich suburban bus network to foster more desirable, environmentally sustainable communities with strong connectivity between households, jobs, and amenities. A land bank will be developed that will allow SSMMA and its member communities to hold and maintain properties to

prevent further deterioration, to assemble them for redevelopment and manage associated liabilities, then to convey the properties to new owners while ensuring their long-term use consistent with community goals, particularly housing affordability.

Anticipated Project Benefits:

- Transportation savings of 2,500 households in TOD housing will add over \$6.8 million per year to the wealth of the region. Incorporation of energy-efficiency measures with improved building codes will reduce household expenses.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** The process will include development of model ordinances, including overlay districts and form-based codes, to standardize the development process across the corridor.
- **STRENGTHEN LOCAL ECONOMIES:** Encouraging development will create construction jobs, and the resulting development will facilitate economic activity in the corridor.

Funding Amount: \$2,351,848

Core Partners: Center for Neighborhood Technology, Metropolitan Planning Council, Business and Professional People for the Public Interest, Metropolitan Mayors Caucus, Diversity Inc., NCB Capital Impact, Regional Home Ownership Preservation Initiative, Chicago Metropolitan Agency for Planning

HUD Region: V

Indiana

The **City of Indianapolis** will be awarded **\$1,197,622**. Indianapolis will comprehensively update zoning ordinances and related development regulations to be more sustainably improve quality of life. A dual-track approach, called Relgnite Indy, respects the reality that while many common issues are shared throughout Marion County, unique neighborhoods need to be cultivated and valued. The project will review development regulations from both a county-wide perspective and from a localized, neighborhood-level perspective, systematically transforming the development process. At the county level, topical taskforces will evaluate the development regulations affecting their particular area of focus and propose corrective changes. At the neighborhood level, the project will examine three prototype neighborhood areas, selected for their varied circumstances, to identify appropriate changes to zoning and building regulations and neighborhood-specific solutions. The successful facets of these prototype experiences, called Neighborhood Invigoration Initiatives, will be replicated throughout the county in similar areas.

Anticipated Project Benefits:

- Increase gross density, which will lead to decreased soot pollution, vehicle miles travelled and GHG emissions, as well as better health outcomes.
- Increase brownfield redevelopment and permitting activity in each of the prototype neighborhood areas.

Project Highlights:

- ENVIRONMENTAL STEWARDSHIP: Changes in density will lead to lower tailpipe emissions, while updated sewer development regulations incorporating will improve water quality
- HEALTHY COMMUNITIES: Expansion of transportation choices and a more pedestrian-friendly urban form will spur more physical activity, lowering the obesity rate.
- REDUCE REGULATORY BARRIERS: Relgnite Indy will change development regulations to facilitate mixed-use opportunities. Moderating excessive parking requirements will enable businesses to more easily locate in existing areas, and streetscape infrastructure will encourage pedestrian trips to local amenities.

Funding Amount: \$1,197,622

Core Partners: Indianapolis Neighborhood Housing Partnership, East 10th Street Civic Association, Indianapolis Neighborhood Resource Center, IndyGo (Indianapolis Public Transportation Corporation)

HUD Region: V

Kentucky

The **City of Covington** will be awarded **\$359,300**. Covington will create a Downtown Action Plan with the active involvement of citizens and stakeholders. Building on an Existing Conditions Analysis, the City will prepare a Planning Framework that identifies initiatives and actions the community should undertake to carry out an energetic improvement strategy. The Downtown Action Plan will also include an Implementation Framework that clearly sets forth responsibilities and the structure under which actions will be taken to carry out the Plan’s recommendations.

Anticipated Project Benefits:

- The project will create Downtown Action and Implementation plans to increase the number of workers who live downtown near jobs, leading to a decrease in vehicle miles travelled.
- The City will develop a program to maximize use of local, state and federal funds for renovation/rehabilitation of vacant and/or underutilized older commercial buildings in commercial areas, leading to increased development within the existing urban core.
- Increased recreational spaces (such as parks and trails) and street improvements will lead to increased pedestrian activity.

Project Highlights:

- FOSTER COMMUNITY REVITALIZATION: historic and underutilized buildings will be rehabilitated and brought to a higher level of use, clearing the way for a more vibrant community while increasing the availability of spaces that can attract business
- CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES: an affordable housing strategy and an increase in pedestrian amenities will allow a wide range of people to live and work downtown while decreasing transportation costs

Funding Amount: \$359,300

Core Partners: Local Initiatives Support Corporation, National Development Council, Northern Kentucky University Center for Economic Analysis and

Development, Center for Great Neighborhoods, Transit Authority of Northern Kentucky, Northern Kentucky Area Planning Commission, Ohio Kentucky Indiana Regional Council of Governments, Catalytic Development Fund of Northern Kentucky, Vision 2015, Northern Kentucky e-zone, Covington Business Council, MainStrasse Village Association, Renaissance Covington, Inc.

HUD Region: IV

Louisiana

The **City of New Orleans** will be awarded **\$2,000,000**. The *Claiborne Corridor Plan* will allow for the analysis of potential infrastructure investments along the New Orleans' inter-Parish Claiborne Corridor, ensuring that multi-modal transportation options connect new and existing housing developments to jobs, healthcare, and education opportunities and lessen the burden of transportation costs on low-income families. The project will study corridor challenges and suggest opportunities to reunite a physically divided community and create transportation choices; develop neighborhood and economic revitalization strategies; and design strategies to address stormwater management, subsidence, multi-modal mobility, and urban design. A focus will be on the re-integration of the City's neighborhoods across the physical boundary of the Claiborne / elevated I-10 expressway.

Anticipated Project Benefits

- The project will look to create connections between jobs, housing and transportation in the corridor with many low-income individuals.
- The project includes development of a "Complete Streets and Infrastructure" policy and design prototypes to increase accessibility, improve public safety and lower household transportation costs.

Project Highlights

- **FOSTER COMMUNITY REVITALIZATION:** Seeks to create connections between jobs, housing and multiple transportation options in the corridor to reconnect a neighborhood divided by an elevated expressway.
- **INCREASE PUBLIC ENGAGEMENT:** A broad set of local non-profits and neighborhood partners will be engaged to expand public involvement and develop a website and communications strategy focused on reaching rarely heard voices.

Funding Amount: \$2,000,000

Core Partners: Greater New Orleans Foundation, Louisiana Disaster Recovery Foundation, NEWCITY Neighborhood Partnership, NewCorp Business Assistance Center, Office of Councilmember Kristin G. Palmer, District C, Office of Councilmember Stacy Head, District B, Urban Land Institute, Neighborhood Partnerships and Civic Engagement

HUD Region: IV

Massachusetts

The **City of Somerville** will be awarded **\$1,800,000**. The *Preparing for Transit in the 21st Century* project will prepare for six transit stations that will be built in Somerville by 2015. Somerville will complete a citywide comprehensive plan, complete station area planning and implementation, re-write the Somerville Zoning Ordinance, streamline the permitting process, and create a land bank for affordable housing. This project aligns with a significant ongoing planning effort and will bring back the rail access that Somerville was built on.

Anticipated Project Benefits:

- Planning for construction of a rail transit extension to Somerville and for associated transit-oriented development in the area.
- Creation of a land bank for affordable housing with a revolving fund to facilitate affordable housing into the future as new transit opportunities increase the costs of housing.

Project Highlights:

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Funding will provide for creation of a land bank for affordable housing with a revolving fund.
- **REDUCE REGULATORY BARRIERS:** Project includes a complete re-write of Somerville's zoning ordinance that will identify measures to increase affordable housing.

Funding Amount: \$1, 800,000

Core Partners: Somerville Community Corporation, Somerville Arts Council, Somerville Transportation Equity Partnership, Community Corridor Planning, Somerville Chamber of Commerce, Union Square Main Streets, Affordable Housing Trust Fund, East Somerville Main Streets, Council on Aging, Somerville Housing Authority, Metropolitan Area Planning Council, Commission on Energy Use & Climate Change, Groundwork Somerville

HUD Region: I

Maryland

The **Maryland-National Park and Planning Commission** will be awarded **\$800,000**. This project will develop a corridor action plan for the southern end of the Green Line of the metropolitan Washington, DC rail transit system. This plan will prepare for the expansion of the corridor around the existing transit stations in Prince Georges County. The plan will assess existing conditions (including quality of life), establish market-driven strategies, and prepare a phased implementation program for transit-oriented development at the four Metro stations. A goal is to attract new federal and spin-off office tenants and mixed-income housing, facilitated by an efficient and effective multimodal transportation system.

Anticipated Project Benefits:

- Project will increase residential and commercial development around existing light-rail transit stations, and attract federal and other jobs to the area.

Project Highlights:

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Project will foster transit-oriented development including affordable housing units around existing transit stations.
- **STRENGTHEN LOCAL ECONOMIES:** Funding will allow for planning to attract federal and related jobs and catalyze new growth around underutilized transit stations.

Funding Amount: \$800,000

Core Partners: Prince George’s County Department of Public Works and Transportation, Economic Development Corporation

HUD Region: III

Michigan

The **City of Flint** will be awarded **\$1,570,233**. Flint will use these funds to replace the existing city master plan with an integrated plan for sustainable development. Flint will collect and analyze existing conditions and plans and develop a communications strategy to engage a variety of audiences. The outreach process will inform and frame neighborhood-level discussion about residents’ vision for the plan and lead to the development of Guiding Principles and a city-wide strategic planning framework for sub-area plans. Planning teams will create area plans that include affordable housing, economic competitiveness, land recycling, and neighborhood revitalization. Flint will use these plans to create a Master Plan and zoning ordinances that are consistent with livability principles and promote/remove barriers to sustainable and mixed-used development.

Anticipated Project Benefits:

- Implement two area plans per year in existing neighborhoods that align public and private investments around mixed use and mixed income development.
- Locate 100 new affordable housing units convenient to job centers and public transportation.
- Increase the number of recycled parcels of land for redevelopment by 10% over the 3 year period.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** Project will create new zoning ordinance that removes barriers to and promotes sustainable and mixed-use development.
- **INCREASE PUBLIC ENGAGEMENT:** Community Vision Sessions will seek consensus around a set of Guiding Principles and city-wide Strategic Planning Framework for future planning.

Funding Amount: \$1,570,233

Core Partners: Center for Community Progress, Local Initiative Support Corporation, Genesee County Chamber of Commerce, Ruth Mott Foundation, University of Michigan-Flint, Flint Area Reinvestment Office, American Institute of Architects - Flint Chapter, Hurley Medical Center, Community Foundation of Greater Flint

HUD Region: V

Michigan

Grand Traverse County will be awarded **\$395,000**. The County will create a Housing Inventory and Assessment, a County Master Plan, five City Neighborhood Corridor Revitalization Plans, and a County Land Bank Authority Affordable Housing Trust Fund. The project will reduce barriers to achieving affordable, economically vital and sustainable communities by developing master plans and policies that address identified community needs, and providing funding for affordable housing projects that meet the livability principles and priorities established by the County.

Anticipated Project Benefits:

- Project will create an affordable housing trust fund to implement affordable housing objectives.
- Project will plan improvements to the region's existing network of roads and public transportation, and provide better infrastructure for bikers and pedestrians.

Project Highlights:

- **STRENGTHEN LOCAL ECONOMIES:** Process will focus on “placemaking” to strengthen the local economy by building on the historic city center.
- **REDUCE REGULATORY BARRIERS:** A Regulatory Barriers Analysis will evaluate existing policies, including planning and zoning policies, tax incentives, building codes and other policies that may impact the creation of affordable housing.

Funding Amount: \$395,000

Core Partners: Northwest Michigan Council of Governments, City of Traverse City

HUD Region: V

Missouri

The **City of University City** will be awarded **\$315,687**. The *Parkview Gardens: A Sustainable and Accessible Neighborhood* project will allow University City to pursue improvements to the Parkview Gardens neighborhood that will foster greater connectivity to the light rail system; create LEED-certified affordable housing; and develop a portion of the Centennial Greenway trail and on-street bike routes. The project will also redesign parks as the center of neighborhood life and create neighborhood development plans.

Anticipated Project Benefits

- Reduce percentage of renter households who are severely cost burdened by 25%.
- Develop a plan to support bicycle and pedestrian connections and improvements to traffic networks.
- Increase the number of energy-efficient housing units with low-cost utilities, developed or remodeled using standards such as LEED and EnergyStar.

Project Highlights

- **FOSTER COMMUNITY REVITALIZATION:** Leverages significant local partnerships to plan for connectivity and affordable housing, including the neighborhood association, Washington University, private firms and non-profit agencies.

- **INCREASE PUBLIC ENGAGEMENT:** Creates cross-cutting knowledge that will be made freely available to other communities.
- **PRESERVE CULTURAL AND NATURAL ASSETS:** Develop a vision for redevelopment of Parkview Garden's parks and open spaces with local arts and economic development.

Funding Amount: \$315,687

Core Partners: Washington University in St. Louis, Parkview Gardens Association, Great Rivers Greenway District, St. Louis Regional Arts Commission, Regional Housing and Community Development Alliance, Trailnet, Arcturis, Gateway Foundation

HUD Region: VII

The **City of Warrensburg** will be awarded **\$134,900**. The Missouri Department of Transportation has initiated construction of a bypass for Highway 13 - Maguire Street around the east side of Warrensburg and will be transferring maintenance responsibilities of the existing roadway to the City of Warrensburg. This grant will pay for a Highway 13/Maguire Street Corridor Study to analyze land use and economic development opportunities for new urban infill housing and mixed-use retail. It will also study sustainable practices related to storm water management and green infrastructure design, including the potential application of LEED-Neighborhood Development standards throughout the rural Missouri corridor.

Anticipated Project Benefits

- Increase the number of housing units in the corridor with convenient access to employment, services, education and transportation.
- Retrofit and reuse aging commercial properties into mixed-use residential villages at community activity centers.
- Improve operations and safety of US 50 Interchange and improve pedestrian and bicycling operations on Highway 13.

Project Highlights

- **RURAL AND SMALL TOWN DEVELOPMENT:** Planning funds will help develop a community based vision for urban revitalization and public infrastructure investments to retrofit the Highway 13 /Maguire Street corridor from an auto-oriented highway into a multi-modal, context sensitive urban main street that integrates mixed-use pedestrian oriented land use, smart mobility solutions, and community activity centers.
- **EXPAND TRANSPORTATION OPTIONS:** Provides greater access to transportation choices in rural Missouri.

Funding Amount: \$134,900

Core Partners: University of Central Missouri, Missouri American Water, Johnson Co. EDC

HUD Region: VII

Mississippi

The **City of Hattiesburg** will be awarded **\$150,000**. The Mid-Town Hattiesburg Master Plan will lay the foundation for a commercial/residential mixed-use, mixed-income housing district that will allow workers to live closer to their jobs and amenities, enabling them to walk or bike to schools, hospitals, parks, arts and entertainment destinations, and shopping and dining venues. In addition to a new design for the Mid-Town area, the process will produce market analyses and guidelines for financing new development. Residents will have the opportunity to determine the future of their community through public meetings and collaborative design.

Anticipated Project Benefits:

- Plan will create a mixed-use, mixed-income neighborhood to connect local employment centers, reducing transportation costs and affordable housing.
- Plan will re-focus development away from sprawling areas to the West and toward the city center.

Project Highlights:

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Master plan process will provide for mixed-income housing development near existing employment centers, reducing transportation costs and fostering more inclusive communities.
- **INCREASE PUBLIC ENGAGEMENT:** Planning process will build on a comprehensive visioning process completed in the community with extensive public involvement.

Funding Amount: \$150,000

Core Partners: Forrest County, University of Southern Mississippi, Forrest General Hospital, Hattiesburg Clinic, HUB Development, LLC, BancorpSouth, Area Development Partnership

HUD Region: IV

New Hampshire

The **City of Claremont** will be awarded **\$58,740**. Claremont will undertake a comprehensive zoning analysis of its City Center. The City will identify effective tools and practices to maintain its historic cityscape, encourage redevelopment to maximize use of existing infrastructure (such as infill development), direct private investment and economic development to the downtown, and improve the quantity and quality of housing. The City will facilitate public involvement in the creation of a vision for the Center City, conduct a baseline inventory of existing property and housing, identify parcels for redevelopment and infill opportunities, model the Center City utilizing GIS data sets, and develop recommended changes to the city's zoning ordinance.

Anticipated Project Benefits:

- Project will promote infill development in the historic downtown area and direct private investment toward the area while preserving historic architecture.
- Project will establish a baseline inventory of housing quality downtown to be a basis for future investments in affordable housing.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** The City will analyze the existing zoning ordinance in light of the planning process, and develop recommended changes to reflect sustainable goals.
- **FOSTER COMMUNITY REVITALIZATION RURAL AND SMALL TOWN DEVELOPMENT:** Process will identify areas in the town center for infill development to maximize use of existing infrastructure.

Funding Amount: \$58,740

Core Partners: Upper Valley Lake Sunapee Regional Planning Commission, University of New Hampshire Cooperative Extension, Claremont School District, Sugar River Regional Technical Center, City of Dover Planning Director, Heart of Claremont Association, Inc.

HUD Region: I

The **Upper Valley Lake Sunapee Regional Planning Commission** will be awarded **\$147,878**. The Commission will collect and analyze data to help community leaders to increase the supply of affordable housing within walking distance of food sources. The project will include mapping exercises to understand the patterns of development that have resulted from current regulation and policies. The process will engage local citizens in training sessions on GPS equipment, walkability assessments, and healthy food source data collection. The process will focus on underserved census tracts to engage volunteers about local policies, how they can participate, and how they are able to shape the quality of life in their communities. Communities will also participate in a regulatory/policy audit process to incorporate measures that enable appropriately scaled grocery stores to locate in areas that encourage walkable communities.

Anticipated Project Benefits:

- This project will assist community leaders in implementing policy changes that accommodate housing supply and new food source options to be within walking distance of one another.
- This project will provide the necessary information for municipal leaders to understand the long term health implications of creating mixed-use village centers that accommodate healthy food choices within walking distance of diverse housing and businesses.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** Project will improve access to energy efficiency improvements by investigating municipally managed programs that increase flexibility for property owners and provide immediate financial benefits.
- **HEALTHY COMMUNITIES:** Project will foster development of village centers with access to fresh food options to improve community health.

Funding Amount: \$147,878

Core Partners: Granite United Way, Granite Untied Way, Upper Valley Housing Coalition, Upper Valley Lake Sunapee Regional Planning Commission, Two-Rivers Ottauquechee Planning Commission, Town of Hanover, Vital Communities, New Hampshire Office of Energy and Planning, Dartmouth

Hitchcock Healthy Eating Active Living Initiative, Dartmouth Hitchcock
Healthy Eating Active Living Initiative

HUD Region: I

New Jersey

The **Jersey City Redevelopment Agency** will be awarded **\$2,273,370**. The *Canal Crossing* project will address modifications to infrastructure, subdivision of properties, zoning changes, and connections to the light rail stop and bike paths at Canal Crossing. The target area is a 111-acre redevelopment site in Jersey City surrounded by a residential area predominated by minority households and suffering from high unemployment and poverty rates. Revitalization of this area has been hampered by outdated infrastructure, large tracts of contaminated former industrial lands, and a road system that fails to sufficiently connect the area with the local regional rail network. The project's focus will be on creating a residential, mixed-use, transit-oriented development with access to open space amenities in a community with a significant low-income population. The process will also develop a formal legal framework to ensure that redevelopment is equitable.

Anticipated Project Benefits

- Convert 18 underutilized industrial blocks into approximately 50 separate residentially-scaled blocks creating interconnecting to light-rail, open space, bicycle and pedestrian connections.
- Create low income housing opportunities resulting in an anticipated 6,960 new residential units including 630 affordable units.
- Increase transit ridership on existing rail and bus networks over threefold.

Project Highlights

- **FOSTER COMMUNITY REVITALIZATION:** The redevelopment of Canal Crossing will support the community through reusing more than 30 underutilized former industrial tracts of land to better link transportation with housing and employment.
- **EXPAND TRANSPORTATION CHOICES:** Expands transportation choices and increases resident connection to housing and employment in an extremely disadvantaged region
- **REDUCE REGULATORY BARRIERS:** The project will support recent master planning efforts and utilize LEED-Neighborhood Development principles to create a more livable community.

Funding Amount: \$2,273,370

Core Partners: City of Jersey City, Jersey City Municipal Utilities Authority, Hampshire

HUD Region: II

New Mexico

Bernalillo County will be awarded **\$500,000**. Albuquerque's *Bridge Boulevard Corridor Redevelopment Plan* will help guide development on the fourth-most congested corridor in the Albuquerque metropolitan area, which is home to a diverse and marginalized population. The plan will focus on improvements to bicycle and pedestrian infrastructure, increased transit service, and infill mixed-use development including

affordable housing. It will also study the development of a tax-increment development district in this rapidly growing section of the city.

Anticipated Project Benefits

- Address safety and connectivity concerns on the corridor; Albuquerque has the highest pedestrian fatality rate in the country and third highest bicyclist fatality rate.
- Determine the best redevelopment tools to use such as designating a Tax Increment Development District or a Metropolitan Redevelopment Area.

Project Highlights

- **REDUCE REGULATORY BARRIERS:** The County will review the zoning code for barriers to affordable housing and adopt recommendations.
- **FOSTER COMMUNITY REVITALIZATION:** Corridor development will improve transportation options and increase affordable housing and supports new mixed-use development.

Funding Amount: \$500,000

Core Partners: Bernalillo County Public Works, Bernalillo County Planning, Zoning, Bernalillo County Economic Development Department, Bernalillo County Housing Department, Rio Grande Community Development Corporation, Rio Metro Transit District, Mid Region Council of Governments

HUD Region: VI

New York

The **City of Glens Falls** will be awarded **\$200,000**. The City of Glens Falls will conduct a planning initiative to promote a more equitable, sustainable, and economically viable community. The initiative will evaluate the feasibility of developing a downtown parking facility that also functions as bus/taxi transfer station, public market, and festival/farmers market site, improve connections to an existing pedestrian/bike path, amend the zoning ordinance to increase and promote energy efficiency, develop a strategy to provide affordable workforce housing downtown, and identify vacant properties throughout the City for infill development.

Anticipated Project Benefits:

- Project will support affordable and workforce housing downtown with strategies to encourage renovation or creation of third-floor housing in mixed-use buildings.
- Project will enhance economic opportunities in the downtown area by identifying parcels for infill development and increasing bike connectivity.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** Project will change the City building and zoning codes to encourage mixed-use development emphasizing energy efficiency, green materials and handicapped accessibility.
- **EXPAND TRANSPORTATION OPTIONS:** Project will expand connectivity to a bike corridor and develop plans for a multi-use parking facility, transit hub and festival center.

Funding Amount: \$200,000

Core Partners: Adirondack/Glens Falls Transportation Council
HUD Region: I

Ohio

The **City of Cincinnati** will be awarded **\$2,400,000**. Cincinnati will update its Unified Development Code to reflect the goals of the Comprehensive Plan, currently under development. The Code will designate more land area for higher density and mixed-use development through inclusionary development-by-right regulations. The Code will also include a Transit-Oriented Development (TOD) and Form-Based Code, incorporate the principles of Crime Prevention Through Environmental Design, incorporate LEED-ND, include airport overlays, and establish site plan reviews. The City will undertake a demonstration project of TOD and inclusionary zoning regulations with the development of a new \$128 million street car route. Two other demonstration projects will be undertaken in conjunction with Metropolitan Sewer District planning efforts to incorporate brownfield development and capitalize on green infrastructure investments.

Anticipated Project Benefits:

- Project will increase the area of land where mixed-use development is permitted, especially in and surrounding Neighborhood Business Districts; population within 1/4 mile of bus or Streetcar stop.
- Project will increase affordable housing opportunities by codifying inclusionary zoning and fair housing practices.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** Project will develop an integrated Unified Development Code to replace current disjointed and outdated development regulations and policies (e.g., zoning code, subdivision regulations, building codes, and right-of-way policies).
- **INCREASE PUBLIC ENGAGEMENT:** Planning process will include charrette activities to fully engage the public in the final outcome.

Funding Amount: \$2,400,000

Core Partners: Greater Cincinnati Energy Alliance, Cincinnati Form-Based Code Initiative, Cincinnati Public Schools, United Way of Greater Cincinnati, Neighborhood Community Councils, Community Development Association of Greater Cincinnati, Cincinnati Neighborhood Business Districts United, Affordable Housing Advocates, Housing Opportunities Made Equal, Fair Housing Advisory Committee, Cincinnati Metropolitan Housing Authority

HUD Region: V

The **Mid-Ohio Regional Planning Commission** will be awarded **\$864,989**. The plan will remedy the lack of access to fresh food in Weinland Park by integrating a local food system into the community. The plan will integrate a number of projects: new community gardens on foreclosed, vacant, and abandoned properties, a neighborhood food campus for food distribution and classes in food production and entrepreneurship, transportation planning, and the creation of a “healthy food team.” Activities include

research into best practices in urban agriculture, environmental site analysis, design development, and transportation and mobility plans. The Planning Commission and its partners will also develop a curriculum tailored to urban gardening and entrepreneurship.

Anticipated Project Benefits:

- The grant will result in greater connectivity through complete streets.
- The project will increase the availability of fresh food, expanding the area safe for community gardening by at least 300% while increasing the proportion of residents within 1,000 feet of a garden.
- The Neighborhood Food Campus will handle at least 100 agriculture students a quarter and create at least 20 new jobs in the neighborhood.

Project Highlights:

- **INCREASE PUBLIC ENGAGEMENT:** The planning process will involve neighborhood residents; once the project has been completed, residents will have the opportunity to build their own food production and distribution system.
- **HEALTHY COMMUNITIES:** Both increased access to fresh food and more transportation options will provide health benefits to residents.
- **STRENGTHEN LOCAL ECONOMIES:** The institution of a local food system will decrease the neighborhood's dependence on outside food sources and provide a significant revenue stream into the community in wages from new jobs and profits from food entrepreneurship.

Funding Amount: \$864,989

Core Partners: Ohio State University Knowlton School of Architecture, Extension, and Center for Urban Environment and Economic Development, Community Entrepreneurial Growth Initiative, Local Matters, Wagenbrenner Development

HUD Region: V

Oklahoma

Oklahoma City will be awarded **\$500,000**. Oklahoma City will develop "planokc" - a comprehensive plan to address its unsustainable development pattern of the past 30 years. The plan will provide an inventory and analysis of existing land availability (including vacant and underutilized industrial, brownfields, and non-industrial properties), identify additional lands that may be designated for industrial use, assess infrastructure needs of the identified land, set priorities to help guide public investment, identify short-, mid-, and long-term improvements to create appropriate sites, define and recommend best practices to prevent encroachment of non-compatible uses, develop strategies to protect existing industrial sites and facilitate new industrial development with special emphasis on the Neighborhood Revitalization Strategy Area (NRSA), make recommendations on establishing an entity to assemble industrial land, and identify constraints impacting industrial land. After a data analysis phase, Oklahoma City will engage the public through and integrate their input into a draft plan. Subsequent outputs include revised codes and regulations, affordable and workforce housing programs, and a vacant and abandoned property program.

Anticipated Project Benefits:

- Increase alternative transportation mode share to 4% in 5 years.
- Increase employment in the core of Oklahoma City.

Project Highlights:

- **STRENGTHEN LOCAL ECONOMIES:** planokc will outline strategies to strengthen the city’s economy, striving to reverse the recent trend of manufacturing employment out-migration, identify critical needs and opportunities, and provide guidance for efforts related to land assembly, infrastructure improvements, and recruitment.
- **PRESERVE CULTURAL AND NATURAL ASSETS:** planokc will preserve the city’s history and character and enhance community appearance by promoting high quality design in development, strengthening special districts and neighborhoods.
- **REDUCE REGULATORY BARRIERS:** planokc will contain a future land use plan intended to direct the location, type, intensity and form of various types of development patterns that respect the characteristics of a particular geographic area, with the goal of achieving efficient and sustainable growth.

Funding Amount: \$500,000

HUD Region: VII

Oregon

Washington County will be awarded **\$2,000,000**. The *Aloha-Reedville Study and Livable Community Plan* will develop the county’s capacity for analysis and planning and produce cooperative agreements between communities. The project will facilitate strategic corridor and town center economic development, corridor and town center land use and streetscape improvements, a bicycle and pedestrian plan, and a housing equity and opportunity strategy in the unincorporated urban area of Washington County between Hillsboro and Beaverton. The plan will investigate causes and develop strategies to reverse economic and physical decline. The area is served by light rail transit and home to many low-income and minority residents and a significant portion of the County’s subsidized housing stock.

Anticipated Project Benefits

- Develop a monitoring system to track impact on affordability and accessibility including change in number of affordable housing units.
- Increase bicycle, pedestrian and transit access improvements.

Project Highlights

- **LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The project will develop a Housing Equity and Opportunity strategy compatible with regional growth strategy to coordinate and leveraging local and regional housing resources.
- **EXPAND TRANSPORTATION OPTIONS:** County planning will identify and develop streetscape improvements to allow for safer bicycle and pedestrian travel and improved access to existing transit routes.

Funding Amount: \$2,000,000

Core Partners: Washington County Land Use and Transportation, Department of Housing Services, Office of Community Development
HUD Region: X

Pennsylvania

The **City of Pittsburgh** will be awarded **\$1,500,000**. The *Allegheny Riverfront Green Boulevard Planning* project will include the development of a plan to convert an existing six-mile stretch of rail right-of-way into a green riverfront rail and trail corridor extending from downtown Pittsburgh to the eastern edge of the city. An engineering study will determine how to best transform the corridor into a multi-modal transportation network that includes time segregated passenger and freight rail operations and a parallel bicycle and pedestrian trail. The study will build on a recently completed community master plan, which includes strategies for housing and ecological restoration along the corridor.

Anticipated Project Benefits

- Planning for redevelopment along the corridor has the potential to become a catalyst for sustainable development within the City of Pittsburgh and in the neighboring riverfront communities in Allegheny and Westmoreland Counties. Planning features strong partnerships and could provide an example for other communities.
- Increased transportation choices, particularly for non-drivers will be evaluated throughout the grant period and include tracking Bicycle and Pedestrian Level of Service, reduced traffic congestion and vehicle miles traveled, and comparison of private, public and active transportation costs per mile and per trip.

Project Highlights

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Reuse of vacated industrial land to promote transportation choices

Funding Amount: \$1,500,000
Core Partners: City of Pittsburgh, Urban Redevelopment Authority of Pittsburgh, Riverlife, Allegheny Valley Railroad
HUD Region: III

Rhode Island

The **City of Providence** will be awarded **\$910,000**. The *Transportation Corridors to Livable Communities* project will conduct corridor studies to increase the effectiveness and efficiency of transit service, facilitating the creation of community hubs at key nodes along those corridors. Providence will conduct detailed corridor studies on the five highest bus ridership routes and make recommendations for transit and land use. The City will integrate the land use studies and plans for Transit-Oriented Development into the new Zoning Ordinance and the Development Review Regulations to incentivize and prioritize projects that create location-efficient housing along these key corridors and nodes.

Anticipated Project Benefits:

- Increase effectiveness and efficiency of transit service leading to reduced vehicle miles traveled, reduced household transportation costs, and increased transit ridership.
- Increase private and institutional investment in infill development, recycled, vacant, and underutilized land.
- Increase participation in the planning process, particularly by traditionally marginalized groups.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** Grant funds allow for an opportunity to completely rethink Providence’s Zoning Ordinance as a tool into put in practice the City’s goals of livability and sustainability and, incentivize transit-oriented development in key areas, preserve the existing character of residential neighborhoods and create opportunities for innovative, sustainable new development.
- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The project will promote and incentivize the development of high-density housing, particularly low-income housing at key nodes along high ridership transit corridors.

Funding Amount: \$910,000

Core Partners: Rhode Island Public Transit Authority, Department of Planning and Development, Providence Redevelopment Agency, Providence Economic Development Partnership

HUD Region: I

South Carolina

The **City of Greenville** will be awarded **\$1,800,000**. *Connections for Sustainability: Linking Greenville’s Neighborhoods to Jobs and Open Space* will include comprehensive planning for a transit-oriented development (TOD) and a community park that serves adjacent low- to moderate-income neighborhoods, capitalizing on an AMTRAK station and nearby downtown Greenville. Planning will also examine multi-modal connections, including utilization of a bus rapid transit route to link the TOD and affordable housing to economic opportunity centers. The City will create an implementation plan for an area along the Reedy River, just upstream from downtown, that is home to abandoned and derelict manufacturing buildings and textile facilities and boarded up service stations.

Anticipated Project Benefits

- The plan will create transportation choices and link housing, employment and recreation options in a region with clear economic and community needs.
- The project includes planning for an 80-100 acre community park which would increase the amount of park space available in this low-income community by 900%, and linking community access to the park and regional jobs through trail network, transit, and safe streets.

Project Highlights

- **INCREASE PUBLIC ENGAGEMENT:** The project will strengthen community through innovative public outreach concept “Livability Studio and Children’s Livability Curriculum.”
- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Update building and zoning codes to support transit-oriented development and brownfields redevelopment.

- **EXPAND TRANSPORTATION OPTIONS:** Evaluating transit connections to Greenville’s west side and addressing the gaps in transit service to better connect disadvantaged communities with economic opportunities located in the region.

Funding Amount: \$1,800,000

Core Partners: Salvation Army Ray and Joan Kroc Corps Community Center, A.J. Whittenberg Elementary School, Greenville Neighborhood Associations: West Greenville, Southern Side, Hampton Pinckney, and West End, Clemson University, Greenville Transit Authority (GTA), Greenville-Pickens Area Transportation Study (GPATS), Greenville County Recreation District (GCRD)

HUD Region: IV

Tennessee

The **City of Columbia** will be awarded **\$250,000**. The *James Campbell Corridor Plan* will develop new zoning plans for the major commercial corridor and decaying mall in Columbia after a decline in economic activity accompanying the closure of the nearby Spring Hill Saturn plant. The plan will focus on infill development to increase residential density and create walkable, attractive destinations through form-based codes for the South Central Tennessee regional commercial hub. An inventory and analysis of existing conditions will determine the impact of high vacancy rates on development and examine traffic flows, peak hours, land use patterns, and the history of development along the corridor. A visioning stage will incorporate town hall meetings, informative presentations, visioning exercises, market surveys, and design charrettes. With community goals and a visual depiction for design solutions, Columbia will conduct a comprehensive audit of existing development codes and required physical improvements to identify barriers that could prevent successful implementation.

Anticipated Project Benefits:

- Set benchmarks for the creation of sidewalks, bikeways, bike lanes, and/or trails.
- Develop strategies for increasing that amount or residential units within the corridor by a hundred-fold or more.

Project Highlights:

- **FOSTER COMMUNITY REVITALIZATION:** This project will focus on revitalizing the community after the recent idling of a Saturn plant in the project area, which reduced the on-site workforce from 7800 to 1000 employees.
- **EXPAND TRANSPORTATION OPTIONS:** The plan will incorporate benchmarks for creating sidewalks, bikeways, bike lanes, and/or trail, as well as take into consideration existing public transportation routes and anticipate future demands for alternative transportation choices.
- **REDUCE REGULATORY BARRIERS:** The project will revise the City’s zoning to support a form-based approach to zoning, working to establish guidelines for development that allow mixed-use developments in an economically feasible way.

Funding Amount: \$250,000

Core Partners: Columbia Housing and Redevelopment Corporation

HUD Region: IV

The **City of Memphis** will be awarded **\$1,260,905**. The urban area around the Memphis International Airport has recently been dubbed an “Aerotropolis” – a transit and freight hub for which there has been inadequate planning, resulting in blight, concentrated poverty and crime, and poor esthetics and connectivity. This initiative will identify actions that will result in measurable improvements, focusing on the improvement of transportation infrastructure, rehabilitation of blighted and/or vacant properties, and partnership with the private sector to spur economic development. All of these actions will materially improve the quality of life of existing residents.

Anticipated Project Benefits:

- Economic development efforts will retain and expand the number of commercial and industrial jobs in existing employment centers.
- Redevelopment efforts will reduce the percentage of housing units with serious building code violations.
- Transit improvements will increase ridership, reduce vehicle miles travelled and shorten commutes.

Project Highlights:

- **STRENGTHEN LOCAL ECONOMIES:** Through this process the Memphis Aerotropolis, a group of over 60 public, private and non-profit entities, will determine a strategy for bolstering the area job market.
- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** Plan to demolish or rehabilitate vacant and blighted housing while increasing pedestrian and bicycle connectivity.

Funding Amount: \$1,260,905

Core Partners: Shelby County, Greater Memphis Chamber of Commerce, University of Memphis

HUD Region: IV

Texas

The **City of Dallas** will be awarded **\$2,225,000**. This grant will fund land acquisition and planning for four sites in Dallas. The sites will be part of Dallas’ Transit-Oriented Development Workforce Housing Project comprised of approximately 193 housing units. The funding will allow Dallas to acquire land at all four sites and produce detailed designs, site plans, construction development plans and environmental assessments required for development to proceed.

Anticipated Project Benefits:

- Plan and acquire land for 193 new workforce housing units near transit.
- Increase mixed-used and mixed income development at 4 transit stations.

Project Highlights:

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The project will increase affordable housing near four DART transit stations and increase the accessibility of those located to retail and other commercial development.
- **STRENGTHEN LOCAL ECONOMIES:** The planning document produced by this project will include information on human capital development, addressing the needs of people already living in these four communities by investing in quality educational opportunities, job training programs, day cares, health services, youth activities and other community priorities.

Funding Amount: \$2,225,000

Core Partners: The Real Estate Council, Dallas Area Rapid Transit, Dallas Police Department, Urban League

HUD Region: VII

Texas

The **North Central Texas Council of Governments** will be awarded **\$640,000**. The *Planning for Livable Military Communities* project will provide for improved transportation and housing conditions while providing military families a more traditional neighborhood and "home town" feel in residential areas. The planning will include an Off-Base Military Housing and Retail Feasibility and Siting Study, a technical study of transportation in the area with short- and long-term recommendations for to improve transportation options, establish a model building code for greater energy efficiency, and update the City's zoning, ordinances and comprehensive plan.

Anticipated Project Benefits:

- Reduce vehicle miles traveled, energy consumption, air quality, and greenhouse gas emissions while establishing a network of safe and connected neighborhoods.
- Determine locations for military housing that reduce household transportation costs and are affordable by Navy standards.

Project Highlights:

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The study will assess appropriate sites within surrounding communities that can accommodate military housing and retail in mixed-use developments.
- **REDUCE REGULATORY BARRIERS:** This project will establish a model building code that will increase energy efficiency and mitigate aircraft noise
- **EXPAND TRANSPORTATION OPTIONS:** The Council will review existing alternative transportation options and development trajectories to produce recommendations that incorporate sustainable opportunities.

Funding Amount: \$640,000

Core Partners: Fort Worth, Benbrook, Lake Worth, River Oaks, Westworth Village, White Settlement, Tarrant County, Naval Air Station Fort Worth, Joint Reserve Base

HUD Region: VII

Utah

The **Salt Lake City Corporation** will be awarded **\$22,620**. The Salt Lake City Corporation will plan for Transit-Oriented Development (TOD) around three stations on its central city light rail line, TRAX. The City will conduct an extensive public process, including visioning workshops for each station area along the corridor, workshops to identify desirable development, and meetings with stakeholder, community, business, and other special interest groups that represent a broad range of citizens. As part of the vision process, a least one community meeting will be held to educate the community and partner organizations on the public planning process and TOD best practices. This process will enable the City to identify community needs and concerns and integrate them into land use policies. These policies will remove zoning barriers that discourage private investment in the corridor, allowing the City to accommodate anticipated growth.

Anticipated Project Benefits:

- Increase residential density from 6 to a minimum of 12 dwelling units per acre to decrease household transportation costs through increased public transit ridership.
- At least 30% of the participants in the visioning workshops, issue identification meetings, and on-line public comment board to decide new land use regulations will be from traditionally under-represented groups.

Project Highlights:

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The project adopts land use regulations that incentivize development of affordable and accessible housing within a 10 minute transit commute of the University of Utah and downtown Salt Lake City.
- **REDUCE REGULATORY BARRIERS:** The project will result in the formal adoption of zoning code revisions that increase economic development by encouraging in-fill development and private sector investment.

Funding Amount: \$22,620

Core Partners: Housing Authority of Salt Lake City, Salt Lake Chamber of Commerce, Utah DOT, Utah Transit Authority, Salt Lake City Young Women's Christian Association, Central City Community Council, Downtown Community Council, East Central Community Council

HUD Region: VIII

Virginia

The **City of Richmond** will be awarded **\$400,000**. Richmond and Chesterfield will develop an inter-jurisdictional comprehensive corridor revitalization plan for 4.1 miles of Hull Street Road. The proposed revitalization plan will begin with a series of studies on different aspects of the corridor, including zoning and land-use, traffic circulation and connectivity, streetscape, housing, infrastructure, demographics, public open space, and community services. It will incorporate a community outreach strategy; a sustainability approach incorporating green building and green infrastructure principles; a market analysis; a housing strategy; a list of proposed incentives for businesses, property owners, developers,

and residences; an open space and recreation plan; adaptive reuse of vacant property; and the identification of funding sources.

Anticipated Project Benefits

- Comprehensive set of strategies to engage low-income communities and local business owners, especially from Latino community into the planning and decision making process.
- The comprehensive plan will result from an integrated, collaborative approach to economic development centered on increased multi-modal transportation options.

Project Highlights

- **STRENGTHEN LOCAL ECONOMIES:** Economic development along the planning corridor is a central focus, particularly to strengthen the Latino business cluster.
- **REDUCING REGULATORY BARRIERS:** The project includes an analysis and possible recommendations to modify zoning ordinances to support local business development.
- **INCREASE PUBLIC ENGAGEMENT:** A citizen based planning process will be used to encourage all citizens to participate in revitalization planning and implementation. The City of Richmond is partnering with Chesterfield County and the Low-Income Support Corporation to engage residents in the planning process.

Funding Amount: \$400,000
Core Partners: Chesterfield County, Virginia Local Initiatives Support Corporation
HUD Region: III

Vermont

The **City of Burlington** will be awarded **\$286,750**. Burlington will refine broad community goals for sustainable development into focused and actionable development strategies for the downtown and waterfront areas with a district master plan and form-based code. The planning process will emphasize community consensus-building on the scale, pattern and type of future development and as well as preservation of historic and cultural features. The planning effort will examine promoting transit with a comprehensive area parking allocation and management system, and build upon the Complete Streets system and Street Design Guidelines which are included in the Citywide Transportation Plan. The City will undertake an extensive existing conditions analysis to inform the process develop an implementation plan. These elements will be combined to form a Master Plan and inform the development of a form-based code.

Anticipated Project Benefits:

- The project includes a plan to measure progress across a variety of metrics including travel changes, housing affordability, private reinvestment and environmental benefits.

Project Highlights:

- **REDUCE REGULATORY BARRIERS:** The plan will include the development of a form-based code which will include a regulating plan, public space standards, and building form standards in order to support a mix of land uses.

- **PRESERVE CULTURAL AND NATURAL ASSETS:** The plan will emphasize the importance of preserving historic and cultural features and architecture, and encouraging high-quality building design to complement the existing fabric.

Funding Amount: \$286,750

Core Partners: Church Street Marketplace Foundation, City Arts, State of Vermont, Dept. of Economic, Housing and Community Development, Chittenden County Metropolitan Planning Organization

HUD Region: I

Washington

The **Spokane Tribe of Indians** will be awarded **\$1,500,000**. The Spokane Tribe of Indians will develop a Sustainable Community Master Plan (SCMP) and Strategic Action Plan. The planning process will start with stakeholder meetings and the creation of economic and population analyses. The Plan will include a Community Profile & Vision, Housing, Transportation, Land Use, Parks, Recreation & Natural Areas, Capital Facilities & Utilities, and Economic Development. The plan will identify areas for new affordable housing on the reservation that would not require expansion of infrastructure without concentrating “poverty” housing. The Tribe will also develop culturally relevant energy efficient design options for affordable housing units and produce a zoning code for the reservation to prevent further sprawl.

Anticipated Project Benefits:

- Preserving open space through implementation of a zoning code.
- Reduced greenhouse gas emissions from transit.
- Map existing infrastructure and roads to allow departmental planning efforts.

Project Highlights:

- **RURAL AND SMALL TOWN DEVELOPMENT:** Improve access to employment centers and strengthen the existing community center area.
- **STRENGTHEN LOCAL ECONOMIES:** Concentrate future development in existing areas, already served by infrastructure, reducing the strain on local budgets from increasing infrastructure needs.
- **EXPAND TRANSPORTATION OPTIONS:** Plan for sidewalks and bike access in Tribe’s housing clusters.
- **REDUCE REGULATORY BARRIERS:** Create a zoning ordinance for the reservation to constrain future sprawl.

Funding Amount: \$1,500,000

Core Partners: Eastern Washington University NW Tribal Technical Assistance Program, City of Spokane, Community-Minded Enterprises

HUD Region: X

West Virginia

The **Randolph County Housing Authority** will be awarded **\$153,500**. The *Randolph County Housing & Transportation Plan* will support a county-wide plan that targets the housing and transportation needs of an increasing senior population and connects people with available jobs. This master plan will also recommend spaces for farmland preservation. The grant will support localized plans to increase pedestrian and bike connectivity in two Elkins' mixed-income neighborhoods that are mixed-income and close to jobs, schools, and in-town amenities. Finally, a Bus Transit Plan will assess the opportunities and risks of expanding the bus routes both in Elkins and surrounding areas to increase ridership and better support commuters.

Anticipated Project Benefits

- Develop a bus transit plan to specifically serve the needs of aging and disabled residents to connect to health care and community opportunity.
- Prepare a coordinated plan to identify employment, commuter, green space, and the availability and affordability of location-efficient rental and for-sale housing.

Project Highlights

- **CREATE LOCATION-EFFICIENT, INCLUSIVE COMMUNITIES:** The process will address the needs of the aging population in the area and design a build environment that supports aging in place. The project will support the Randolph County Housing Authority to implement its Affirmatively Furthering Fair Housing plan.
- **RURAL AND SMALL TOWN DEVELOPMENT:** Building on strong partnerships with local non-profits Randolph County will undertake a county-wide study of housing and transit, focused on better linking employment, health care and business centers to workers and seniors.

Funding Amount: \$153,500
Core Partners: Randolph County Commission, Randolph County Senior Center, Randolph County Development Authority, Woodlands Development Group, Highland Community Builders, WV Division of Public Transit
HUD Region: III

The **City of Ranson** will be awarded **\$980,000**. The *Ranson-Charles Town Green Corridor Revitalization* initiative will create a plan to: improve the community's main roadway into a Complete Street with green infrastructure; transform a historic public building into a regional Commuter Center; and tie these transportation improvements together with a new form-based code to foster sustainable community development.

Anticipated Project Benefits

- The project will integrate transportation choices, economic development and affordable housing through the reuse of land and existing buildings.
- It features significant public support from two rural communities and strong public outreach activities.

Project Highlights

- **REDUCE REGULATORY BARRIERS:** Develop a new form-based “Smart Code” system, informed by extensive community engagement, to link downtown Ranson with outlying areas of the city to support traditional neighborhood and mixed-use development with green infrastructure.
- **RURAL AND SMALL TOWN DEVELOPMENT:** Linking two communities with strong commitment to expanded transportation options & economic development in rural town centers.

Funding Amount: \$980,000

Core Partners: City of Charles Town, Jefferson County NAACP, African American Community Association of Jefferson County, Charles Town/Ranson CORE (Center Cities One Renewal Effort), Interfaith Housing Alliance, Boys & Girls Clubs of the Eastern Panhandle, WV Region 9 Regional Planning & Development Council, Hagerstown/WV Eastern Panhandle Metropolitan Planning Organization, Northern West Virginia Brownfields Assistance Center, Charles Town-Ranson Merchants Association, American Public University System, West Virginia Department of Environmental Protection

HUD Region: III